President's Report to the Board of Trustees September 1, 2021

This report is intended to provide members of the Ozarka College Board of Trustees with information regarding Ozarka College activities and accomplishments.

Upcoming Events of Interest

•	September 18	Sprint at the Spring
•	September 18	Fall Concert
•	September 23	American Red Cross Blood Drive
•	September 25	Golf Scramble

Ozarka College - Last Month's Events

•	August 9	Izard County Covid-19 Meeting
•	August 9	Reporting Day for Faculty
•	August 11 & 12	CPR & Stop the Bleed – Faculty Development
•	August 12	Institutional Professional Development Committee Meeting
•	August 12	Foundation Board Meeting
•	August 18-19	New Student Orientation
•	August 19	Meet the Chefs
•	August 19	Back-to-School Covid-19 Vaccine Clinic
•	August 23	Fall semester begins

College Governance

- The Carpenter Tech Center continues to progress well. Moved in the big machining equipment Tuesday, 7 September. Marcus Orf will provide the Board with a full briefing at the September Board meeting.
- We still have no word on the next Trustee as of 7 September, but should be informed soon.

Student Services/Enrollment Information

Zeda Wilkerson, Vice President of Student Services:

- Application to become PSI testing center was approved and we are working on the onboarding process
- New Student Orientation was held at all four campus locations
- Completed Fall VA certifications
- Assisted with housing orientation August 26
- Sent letters to service area Sheriff's offices for crime report information
- Continuing to track campus Covid numbers and completing contract tracing
- Held Fall travel meeting with McKenzie and Erica

Dylan Herekamp, Registrar:

• Assisted with concurrent registration at Salem High School - August 20

- Processing drop requests
- Completing transcript evaluations
- Completed New VA Certifying Official online training
- Training on marking graduates and other Registrar processes

McKenzie Wallace, Director of Admissions and Student Engagement:

- Checked-in new housing residents
- Training on admissions processes
- Admissions staff assisted with New Student Orientation
- Conducted housing orientation August 26

Tania Wallace, Director of Financial Aid:

- Assisted students in person, over the phone and by email with FAFSA and Loan questions and counseling
- Awarded students for Business office/ Career Pathways, etc. as directed
- Awarded and disbursed late Summer II Pell
- Reviewed SAP appeals and notified students of the committee decision
- Reviewed most recent Special Consideration applications and notified students of decisions
- Updated Verification rosters from ADHE
- Developing electronic processes to help catch inconsistencies as soon as possible
- Continuing work with Scott to streamline information distribution and access in SONIS
- Attended Fall In-service and received updated information to begin the Fall 2021-2022 semester
- Hired for the Financial Aid Specialist position

Amanda Engelhardt, Director of Career Pathways:

- CPI staff attended In-service
- CPI staff participated in New Student Orientation and received several applications
- Implemented the new Education Pays program for Ozarka students
- Students have been advised on the new transportation policy and procedure
- CPI information and yard sales have been delivered to DWS, local DHS offices and health departments
- Applied for reserve funds
- New table covers and signage was purchased for outreach efforts

Kendra Smith, Perkins Program Director:

- Registered students for Fall
- Visited Mountain View on Wednesdays (Tiffney) and Mammoth Spring every other Thursday (Kendra)
- Shared Student Success webpage resources with all faculty members (Kendra)
- Emailed all CTE instructors regarding free Go2Knowledge professional development training (Kendra)
- Attended August Perkins Coordinator 30/30 meeting via Zoom (Kendra)

- Worked with Amber Rush to submit reimbursement requests in Perkins V portal (Kendra)
- Participated in New Student Orientation on Melbourne campus and Mountain View site (Tiffney) and Ash Flat and Mammoth Spring sites (Kendra)
- Conducted Career Planning Workshop for Freshman Seminar on Ash Flat campus
- Sent application packets for technical skills testing fee reimbursement to Allied Health (Tiffney) and Aviation Departments (Kendra)
- Collected and entered technical skill assessment data into Sonis (Tiffney)
- Contacted students from New Student Orientation who indicated needs on Career Planning Services Interview for New Students
- Scheduled resume and interview workshops for CNA, LPN, and RN classes
- Attended WORC grant update meeting in Melbourne
- Attended fall in-service training

Donald Taylor, Director of TRIO:

- Continued verifying program participants' eligibility
- Held TRIO staff planning meetings staff when 9.5-month employees returned to work
- Continued to purchase supplies and materials needed for TRIO workshops and operations in the fall 2021 semester
- Planned coverage for campuses
- TRIO participated in the Student Services portion of New Student Orientations at each campus
- Began recruiting new TRIO participants at each campus

Finance and Administration

Tina Wheelis, Executive Vice President of Finance and Administration:

- The Ozarka College Foundation 2021 Audit was conducted on August 16
- Work is progressing on the Carpenter Technical Center and we will begin moving into the Machining Lab the week of September 6

Ash Flat

James Spurlock, Assistant VP of Campus Operations:

- WGU Test Proctoring Session Ash Flat Testing Center August 17, 25
- Learn to Burn Workshop Forestry Department Ash Flat Lecture Hall August 17
- New Student Orientation Ash Flat Lecture Hall August 18
- Freshman Seminar Course Orientation Ash Flat Lecture Hall- August 27

Mammoth Spring

James Spurlock, Assistant VP of Campus Operations Campus Director:

• New Student Orientation – August 18

Mountain View

Kim Lovelace, Campus Director of Mountain View:

- Mountain View faculty and staff attended Fall 2021 In-service
- Donna York was named Outstanding Staff of the Year

- Gave Accuplacer to 25 students
- Kim Lovelace, Chris Lorch, and Jeremy Nicholson met with Rachel Reynolds of Arkansas Craft School and Pam Setser and about possible opportunities for partnering
- New Student Orientation was held August 19 with 31 students attending
- GED testing was held on August 16 and 30
- GED classes began August 17
- Suellen Davidson, Kim Wilson, Katie Norris and Kim Lovelace met with Pam Setser and Michelle Atchison to talk about the fall concert
- The Mountain View Sesquicentennial Planning Committee will meet on campus on August 29 to discuss preparations for activities celebrating 150 years for Stone County

Advancement, Marketing, & Planning

Dr. Josh Wilson, Vice President of Advancement:

Advancement & Planning Activities

- Ms. Betty Campbell's property was successfully transferred to the Foundation, procedures and infrastructure updated to temporarily accept rental income, with next steps including to proceed with intent to sell the property, then using proceeds to fund endowed scholarship(s) for Ash Flat nursing students
- Donor recognition plaques for the Carpenter Technical Center have been delivered and installed. Donors are being contacted for a photo opportunity for social media
- WORC Grant: Staff have submitted quarterly narrative and financial reports, requested approval for welding equipment order, and registered fall WORC training participants
- Preparing for all fall events (e.g., Mtn. View Fall Concert, Mammoth Spring 5K, Golf Tourney, and Paul Harris benefit Concert)
- In-service lunch provided by FNBC August 10
- Coordinated the Foundation Board meeting for August 12 where board was updated on upcoming events, the Campbell property donation, and tech center progress
- Assisted CFO with gathering documents in preparation for the annual Foundation Audit
- Facilitated new employee payroll giving for fall semester

Public Relations & Marketing Activities

- Coordinated social media ads for Registration, Tax Free Weekend, ARNEC deadline, job postings, Faculty Welcome Back, New Student Orientation, Student Welcome Back
- Purchased promo items
- Submitted PR's regarding: Aviation Achievement, New Hires, ACC Faculty selection, ACC Staff selection, ACC Alumni selection, ACC Academic Allstar selection, Health and Safety Update, Adult Ed GED offerings, Paul Harris Concert Relocation, Fall Concert, Foundation 5K
- Photography captured Precision Machining, Automotive, Culinary, Aviation, Nursing, New Hires, New Appointments
- Completed two submissions to NCMPR (National Council for Marketing and Public Relations) including video short, and photography
- Coordinated folders for Aviation and English

- Completed multimedia for college design projects, including Flyer for Foundation 5K, Foundation Fall Concert Tickets, Career Pathways Brochure and Flyer, Admissions Welcome Postcard, Fall Concert Poster, 5K T-shirt designs
- Updated Radio Messages for K-95, WRD, and KSAR

Adult Education

Trish Miller, Director of Adult Education:

• Nothing to report

Information Systems/Planning and IR

Scott Pinkston, VP and Chief Information Officer:

- Completed tower-based connectivity for Carpenter Technical Center
- Welcomed the faculty back and assisted them with new classroom technology
- Issued the faculty Surface Pro tablets
- Assisted the Aviation department with motion RedBird troubleshooting and repair
- Issued wireless connectivity credentials for new housing residents
- Assisted faculty, staff and students with the start of another Fall semester
- Worked with the new Financial Aid staff on processes and flow for financial aid

Travel/College Representation

Dr. Richard Dawe, President:

- Ash Flat Campus Visit August 4
- Mountain View Campus Visit August 5
- Ash Flat Orientation August 18
- Division of Aeronautics Commission meeting August 18.
- Mountain View Orientation August 19
- Ash Flat and Mammoth Spring Campus Visits August 20
- Ash Flat Campus Visit August 26
- Met with Dr. Brackett, Melbourne Superintendent, and Gerald Cooper to discuss future collaboration August 27

Tina Wheelis, Executive Vice President of Finance and Administration:

No travel

Dr. Josh Wilson, Vice President for Advancement:

- Fall Concert Planning (Davidson, K. Wilson, Norris) Mountain View August 13
- CTC Plaques and WORC Grant (J. Wilson, K. Wilson) Ash Flat August 18
- FNBC Sprint at the Spring photo (Davidson, Norris) Mammoth Spring August 18
- New Student Orientation (Norris, K. Wilson) Ash Flat August 18
- New Student Orientation (Norris) Mammoth Spring August 18
- New Student Orientation (Norris) Mountain View August 19

James Spurlock, Assistant Vice President of Campus Operations:

- Salem High School Accuplacer Testing Session Salem, AR August 17
- KSAR On Air Interview Ash Flat, AR August 17

- Salem High School Concurrent Registration Session Salem, AR August 20
- Thayer Chamber of Commerce Thayer, MO August 3
- Thayer/Mammoth Spring Rotary Club Meeting Mammoth Spring, AR August 4, 11
- Mammoth Spring Chamber of Commerce Mammoth Spring, AR August 12
- Koshkonong High School Open House-Ozarka Information Booth Koshkonong, MO -August 19
- Koshkonong High School Concurrent Registration Session Koshkonong, MO August 24

Trish Miller, Director of Adult Education:

No travel

Tentative Discussion Items for Next Board of Trustees Meeting:

- RN Program
- Covid status/planning
- Carpenter Technical Center update

Tentative Action Items for Next Board of Trustees Meeting:

- Monthly and Year-to-date- financials
- Board Conflict of Interest and Commitment Statement

Kudos:

- Great work by Marcus Orf and David Mitchell coordinating the equipment move and very good effort by Dr. Lorch and David Mitchell discussing possible new programs at Mountain View
- Thanks to Kim Wilson for providing support during Amy Esquivel's recovery from surgery

Dr. Dawe's Comments:

- The fall semester is off to an outstanding start with enrollment up from last year and concurrent up in the high schools significantly.
- We continue to monitor Covid cases and any potential federal or state requirements. Precautions will be taken or recommended as conditions dictate.
- We still await notice from the Governor's office regarding the next Trustee.

Monthly Financial Reports:

August 1, 2021 through August 31, 2021						
			Actual	Actual	Budgeted	Percentage
	Approved 2021 - 2022 Budget	Revised 2021 - 2022 Budget	Month to Date Revenue/Expense	Year to Date Revenue/Expense	Balance to Collect or Balance to Expense	Realized To Date
Revenues:						
Tuition & Related Fees	2,507,105	2,507,105	60,466	137,793	2,369,312	2:50%
Program & Course Related Fees	593,925	593,925	8,786	22,232	571,693	3.74%
Testing Services	88,930	88,930	783	1,073	87,857	1.21%
Sales Tax Proceeds	566,260	566,260	53,196	53,196	513,064	9.39%
Interest Income	6,370	6,370		332	80'9	5.21%
Other Income	99,325	99,325	746,715	746,715	(647,390)	751.79%
General Revenue	3,048,780	3,048,780	265,626	529,166	2,519,614	17.36%
Workforce 2000 Funding	1,271,850	1,271,850	105,987	211,973	1,059,877	16.67%
Auxiliary Income - Culinary Café	4,175	4,175			4,175	%00.0
Auxiliary Income - Student Housing	52,800	52,800	096'2	7,960	44,840	15.08%
ARPA Funding Lost Revenue	270,435	270,435	268,775	268,775	1,660	0.00%
OCF Gift for Ash Flat Tech Center	75,000	75,000			75,000	0.00%
2021 Carryover	152,450	152,450			152,450	%00.0
Total Unrestricted Revenues	8,737,405	8,737,405	1,518,295	1,979,215	6,758,190	22.65%
Expenses:						
Regular Salaries	4,499,000	4,499,000	327,009	551,611	3,947,389	12.26%
Extra Help Salaries	103,400	103,400	4,287	10,258	93,142	9.95%
Fringe Benefits	1,646,065	1,646,065	112,839	214,095	1,431,970	13.01%
Supplies & Services	1,515,515	1,515,515	201,578	341,444	1,174,071	22.53%
Travel	60,830	60,830	1,037	1,831	58,999	3.01%
Utilities	470.645	470.645	20,404	129.033	341.612	27.42%
Capital Outlay	52.550	52.550	1.285	1.285	51,265	2.44%
Bond Payments	358.500	358,500			358.500	0.00%
Loan Payments	30,900	30,900			30,900	0
Total Unrestricted Expenditures	8,737,405	8,737,405	668,438	1,249,557	7,487,848	14.30%
			Net Income or (Loss)	729,659		

oral va college						
Restricted Funds						
August 1, 2021 through August 31, 2021						
		A director to the		Actual	Actual	Budgeted
	2021 - 2022 Budget	2021 - 2022 Budget	2021 - 2022 Budget	Revenue/Expense	Revenue/Expense	Balance to Expense
Student Aid Revenues		•		•		•
AR Challenge Awards	180,000		180,000			180,000
AR Future Grant	80,000		80,000			80,000
AR Workforce Challenge	10,000		10,000			10,000
ARPA - Aid to Students		A 1,573,328	1,573,328			1,573,328
Federal Work Study	20,000		20,000			20,000
Go Grant	2,000		2,000			5,000
National Guard Grant			•			
PELL Grant	3,250,000		3,250,000	5,490	96,472	3,153,528
SEOG Awards	30,000		30,000			30,000
Arkansas Concurrent Challenge			•			
Student Loans - Federal	1,200,000		1,200,000		9,062	1,190,938
Student Loans - Private	200,000		200,000			200,000
Miscellaneous Scholarships		C 25,000	25,000			25,000
Student Aid Revenues	5,005,000	1,598,328	6,603,328	5,490	105,534	6,497,794
Federal Grant Revenues						
Career Pathways Initiative	234,900		234,900			234,900
ARPA - Institutional		A 1,382,267	1,382,267	1,103,368	1,103,368	278,899
CARES - Institutional	220,000	C 121,974	871,974	47,267	47,267	824,707
CARES - Strengthening Institutions	51,300	C 123,856	175,156	51,324	51,324	123,832
Carl Perkins	117,600		117,600			117,600
Direct & Equitable Grant	34,700		34,700			34,700
Delta Upsoar Grant	23,000		23,000			23,000
Ready for Life Grant	155,900		155,900			155,900
TRIO Grant	331,400		331,400	10,337	10,337	321,063
WORC Grant	747,700		747,700	10,126	10,126	737,574
Federal Grant Revenues	2,446,500	1,628,097	4,074,597	1,222,422	1,222,422	2,852,175
State Grant Revenues						
Adult Basic Education Grant	126,700		126,700			126,700
Education & Training Grant	2,300		2,300			2,300
General Adult Education Grant	71,700		71,700			71,700
Career Tech Grant			•			•
State Grant Expenditures	200,700	•	200,700	1	1	200,700
Total Restricted Revenues	7,652,200	3,226,425	10,878,625	1,227,912	1,327,956	699'055'6

Approved Adjustments to Student Aid Expenditures	Budget 2021 - 2022 Budget Budget 2021 - 2022 Budget 180,000 10,000 1,573,328 1,573,328 50,000 50,000 1,200,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000	Actual Month to Date Revenue/Expense	Actual Year to Date Revenue/Expense	Budga Balance to Balance to
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	117,600	6,513	13,166	104,434
	34,700	2,825	2,825	31,875
	23,000	3,708	10,164	12,836
	155,900			155,900
	331,400	57,858	68,195	263,205
	747,700	186,323	196,450	551,250
Federal Grant Expenditures 2,446,500 1,628,097	528,097 4,074,597	1,461,589	1,606,751	2,467,846
State Grant Expenditures				
Adult Basic Education Grant	126,700	8,910	17,770	108,930
Education & Training Grant	2,300			2,300
General Adult Education Grant	71,700	6,191	10,767	60,933
Career Tech Grant	•	2,773	2,773	(2,773)
State Grant Expenditures - 200,700 -	- 200,700	17,874	31,310	169,390
Total Restricted Expenditures 3,226,426	10,878,625	1,480,893	1,745,196	9,133,429

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2021 - 2022 Budget Revenue/Expense as of 08/31/21 2020 - 2021 Budget Revenue/Expense 8 2507,105 137739 \$.50% 2,737,470 183,535 8 8,900 12,136 9.39% 477,600 43,03 8 8,900 53,196 9.39% 477,600 40 9 3,255 74,715 74,715 74,445 74,445 9 3,048,780 529,166 17,79% 477,600 74,445 9 3,048,780 529,166 17,79% 74,445 74,445 74,445 9 3,048,780 529,166 17,79% 75,71,860 74,445 74,445 9 3,048,780 529,166 17,79% 75,600 74,445 74,445 74,445 9 3,048,780 2,148,78 1,148,880 74,445 74,445 74,445 74,445 74,445 74,445 74,445 74,445 74,445 74,445 74,445 74,445 74,445 74,444 74,444 74,241,800 74,444 74,241,800 74,444 74,244,800 74,444		Revised	Year to Date	Budget Realized	Revised	Year to Date	Budget Realized
2.507,105 1137,793 5.50% 2.737,470 183,583 8.89305 2.2322 3.74% 96,1410 443,072 8.89305 1,073 1.21% 96,1410 443,072 8.89305 1,073 1.21% 96,1410 477,000 8.9308 1,073 3.24% 97,1410 477,000 9.9308,700 2.14,973 16,67% 2.561,465 57,100 9.9308, 0.00% 1,00% 1,271,860 2.14,973 16,67% 1,271,860 2.14,973 16,67% 1,271,860 2.14,973 16,67% 1,271,860 2.14,973 16,67% 1,271,860 2.14,973 16,67% 1,271,860 2.14,973 16,67% 1,28% 1,30% 1		2021 - 2022 Budget	Revenue/Expense	as of 08/31/21	2020 - 2021 Budget	Revenue/Expense	as of 08/31/20
2,507,105 137,793 5.50% 2,737,470 183,533 88,393 2,232 3,74% 9,13,410 43,073 88,393 1,073 1,21% 86,137 1,514 43,073 88,393 1,073 1,21% 86,137 1,514 43,073 1,514 43,073 1,514 43,073 1,514 43,073 1,514 43,073 1,514 43,073 1,514 43,073 1,514 43,073 1,514 43,073 1,514 43,073 1,514 43,073 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,515,00 1,514 <t< td=""><td>Revenues:</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Revenues:						
583,925 22,222 374% 913,410 43,07 6,370 56,260 53,196 1,121% 86,576 1,5440 6,370 56,260 53,196 52,1% 16,495 1,540 6,370 7,860 74,715 751,79% 64,495 74,04 89,325 7,467 751,79% 64,495 74,04 89,326 7,466 71,29% 12,1495 74,04 9 22,146 71,39% 12,1495 74,04 9 22,146 71,39% 12,1495 74,04 9 22,1486 71,39% 74,04 74,04 9 22,040 7,800 72,14 72,14 9 22,043 7,800 72,14 72,14 9 22,043 7,800 72,14 72,14 9 22,043 7,800 72,14 72,14 72,14 10 22,043 7,800 72,14 72,14 72,14 10 23,	Tuition & Related Fees	2,507,105	137,793	5.50%	2,737,470	183,535	6.70%
1,546 1,547 1,548 1,54	Program & Course Related Fees	593,925	22,232	3.74%	913,410	43,073	4.72%
566,260 53,196 9,39% 477,600 6,370 332 5,21% 1,88,40 477,600 6,370 3,048,700 5,21% 75,19% 64,495 73,004 1,271,850 211,973 16,67% 1,271,850 211,973 211,973 16,67% 1,271,850 211,973 3,048,780 211,973 16,67% 1,271,850 211,973 16,67% 2,519,485 572,004 3 1,271,850 21,1973 16,67% 1,271,850 211,973	Festing Services	88,930	1,073	1.21%	86,575	1,545	1.78%
6,370 332 5.21% 18,840 477 9,9325 746,715 751,79% 64,495 77,404 3,048,780 2591,666 12,19% 25,91,465 272,02 3,048,780 211,973 16,67% 146,880 271,97 31,041,041,041 200 0,00% 271,97 31,041,041,041 200 0,00% 271,97 31,041,041,041 22,65% 8,364,100 1,089,56 21,07 31,042,043 31,044 22,63% 1,296,690 216,72 31,044,990,000 551,611 12,26% 121,800 216,72 31,044,990,000 551,611 12,26% 121,800 216,72 31,044,990,000 551,611 12,26% 121,800 216,72 31,044,990,000 210,26% 1,26% 121,800 216,72 31,040,045 11,26% 24,4% 76,4% 76,906 11,76,11 31,040,045 11,26% 24,4% 76,906 11,20,56 31,040,040 11,26% 24,4% 76,906 11,20,56 31,040,040 11,26% 24,4% 76,906 11,20,56 31,040,040 11,26% 24,4% 76,906 11,20,56 31,040,040 11,26% 24,4% 76,906 11,20,56 31,040,040 11,26% 24,4% 76,906 11,20,56 31,040,040 11,26% 24,4% 76,906 11,20,56 31,040,040 11,26% 32,44% 76,906 11,20,56 31,040,040 11,26% 32,44% 76,906 11,20,56 31,040,040 11,26% 32,44% 76,906 11,20,56 31,040,040 11,26% 32,44% 32,906 31,040,040 11,040,0	Sales Tax Proceeds	566,260	53,196	9.39%	477,600	0	0.00%
99,325 746,715 751,79% 64,495 74,044 72,044	nterest Income	6,370	332	5.21%	18,840	479	2.54%
3,048,780 529,166 17.36% 2,591,465 572,02 ation Fund 1,271,880 21,973 16,67% 1,271,880 21,1,972 ation Fund 4,175 0.00% 1,46,880 21,1,973 ation Fund 4,175 0.00% 2,71,880 21,1,973 ation Fund 4,175 0.00% 2,71,880 2,71,870 ation Fund 2,20,435 0.00% 2,2,800 0.00% 0.00% ation Fund 2,20,435 0.00% 0.00% 0.00% 0.00% 0.00% ation Fund 4,499,000 1,379,215 22,265% 4,291,580 1,089,566 570,300 ation Fund 4,499,000 551,611 12,265% 4,291,580 1,089,566 570,300 ation Fund 4,499,000 551,611 12,265% 4,291,580 570,300 216,730 ation Fund 4,499,000 551,611 12,265% 4,291,580 570,300 216,730 ation Fund 4,499,000 551,611 12,265 <t< td=""><td>Other Income</td><td>99,325</td><td>746,715</td><td>751.79%</td><td>64,495</td><td>74,045</td><td>114.81%</td></t<>	Other Income	99,325	746,715	751.79%	64,495	74,045	114.81%
ation Fund 1,271,850 211,973 16,67% 1,271,850 211,973 ation Fund 0 0 0,00% 146,880 211,973 3 52,800 7,960 15,06% 2,890 2,890 3 52,800 7,960 15,06% 2,890 2,890 4 75,000 0 0,00% 0 0 0 4,499,000 15,379,246 0 0,00% 0	Seneral Revenue	3,048,780	529,166	17.36%	2,591,465	572,022	22.07%
ation Fund	Vorkforce 2000 Funding	1,271,850	211,973	16.67%	1,271,850	211,973	16.67%
9 4,175 0 0.00% 2,715 2,890 2,990 </td <td>ransfer from Construction/Renovation Fund</td> <td>0</td> <td>0</td> <td>0.00%</td> <td>146,880</td> <td>0</td> <td>0.00%</td>	ransfer from Construction/Renovation Fund	0	0	0.00%	146,880	0	0.00%
3 52,800 7,960 15.08% 52,800 2,893 270,435 268,775 99.39% 0 0 152,460 0 0.00% 0 0 152,460 1,579,216 22.65% 8,364,100 0 152,460 1,579,216 22.65% 8,364,100 1,089,56 10,3400 10,258 9,92% 121,800 5,70,30 11,546,065 214,095 13.01% 1,586,000 216,72 10,546,065 341,444 22.53% 1,396,600 216,72 10,546,065 1,281 3.01% 64,905 78,90 10,546,065 1,286 0.00% 4415,920 147,61 10,546 1,286 1,286 0.00% 1417,61 10,546 1,286 2,24% 76,905 147,61 10,546 1,286 0.00% 402,195 0 10,546 1,286 1,436 1,290 0 10,00% 0,00% 0.00% <	Auxiliary Income - Culinary Café	4,175	0	0.00%	2,715	0	0.00%
270,435 268,775 99.39% 0 75,000 0 0.00% 0 0 152,450 1,979,215 22.65% 8,364,100 1,089,68 4,499,000 551,611 12.26% 8,364,100 1,089,68 103,400 10,258 99.32% 4,291,580 570,300 1,646,065 214,095 13.01% 4,291,580 570,300 1,515,515 341,444 22.53% 1,396,690 228,102 60,830 1,831 3.01% 64,905 78 470,645 1,285 2.44% 76,950 76,950 52,550 1,285 2.44% 76,950 147,61 58 8,737,406 1,249,657 14,30% 6,364,100 1,202,65 Funding* 729,689 76,950 70,02,65 70,02,65 70,02,65 10 10,00% 14,30% 1,202,65 1,246,424 1,202,65 1,246,424 10 10 10 10 10 10	Auxiliary Income - Student Housing	52,800	096'2	15.08%	52,800	2,893	5.48%
75,000 0 0.00% 0 152,450 0 0.00% 0 8,737,405 1,979,215 22.65% 8,364,100 1,089,56 4,499,000 551,611 1,226% 4,291,580 570,30 1,646,065 214,095 13,01% 1,595,60 216,72 1,515,515 341,444 22.53% 1,395,60 258,10 60,830 1,331 3,11% 64,905 258,10 55,550 1,285 2,24% 76,950 258,10 55,550 1,285 1,30% 415,920 147,61 55 1,285 1,30% 402,195 147,61 55 1,249,567 14,30% 8,364,100 1,202,58 58 8,737,406 1,249,567 14,30% 1,202,58 60 0 0 0 0 0 58 8,737,406 1,249,567 14,30% 8,364,100 1,202,58 70 1,130% 1,30% 1,202,68 <th< td=""><td>RPA Funding Lost Revenue</td><td>270,435</td><td>268,775</td><td>99.39%</td><td>0</td><td>0</td><td>0.00%</td></th<>	RPA Funding Lost Revenue	270,435	268,775	99.39%	0	0	0.00%
d Revenues 8,737,405 0,00%	OCF Giff for Ash Flat Tech Center	75,000	0	0.00%	0	0	0.00%
d Revenues 8,737,405 1,979,215 22.65% 8,364,100	021 Carryover	152,450	0	0.00%	0	0	0.00%
s 4,499,000 551,611 12,28% 4,291,580 s 1,646,065 214,095 13.01% 1,595,600 s 1,515,515 341,444 22,53% 1,395,690 s 1,515,515 341,444 22,53% 1,395,690 d 470,645 129,033 27,42% 415,920 s 52,550 1,285 2,44% 76,950 d Expenditures 8,737,405 1,249,557 14,30% 8,364,100 oss) 7729,659 14,30% 8,364,100 8 ome or (Loss) (16,765) 16,765 1	otal Unrestricted Revenues	8,737,405	1,979,215	22.65%	8,364,100	1,089,565	13.03%
s 4,290,000 551,611 12.26% 4,291,580 s 103,400 10,258 9.92% 121,800 s 1,646,065 214,095 13.01% 1,595,060 s 1,515,515 341,444 22.53% 1,395,690 s 60,830 1,831 3.01% 64,905 A70,645 1,281 2.742% 1,395,690 c 52,550 1,285 2.44% 76,905 d Expenditures 8,737,405 1,249,657 14,30% 776,950 oss) 7729,689 14,30% 8,364,100 8,364,100 oss) 7729,689 14,30% 8,364,100 8,364,100 ome or (Loss) (146,765) 14,30% 14,30% 14,30% 14,30%	xpenses:						
s 103,400 10,258 9.92% 121,800 s 1,646,065 214,095 13.01% 1,595,060 s 1,515,515 341,444 22.53% 1,395,690 s 60,830 1,831 3.01% 64,905 d Expenditures 470,645 129,033 27.42% 76,905 d Expenditures 8,737,405 1,285 2.44% 76,905 oss) 7729,659 14,30% 8,364,100 oss) 7724,655 14,30% 8,364,100 ome or (Loss) (146,765) 14,30% 8,364,100	Regular Salaries	4,499,000	551,611	12.26%	4,291,580	570,302	13.29%
inces 1,646,065 214,095 13.01% 1,595,060 inces 1,515,515 341,444 22.53% 1,395,690 60,830 1,831 3.01% 64,905 470,645 129,033 27.42% 415,920 52,550 1,285 2,44% 76,950 cted Expenditures 8,737,405 1,249,657 40.00% 76,950 or ARPA/Indirect Funding* 7729,659 64,905 64,905 64,905 income or (Loss) 746,410 64,905 64,905 64,905 64,905	xtra Help Salaries	103,400	10,258	9.92%	121,800	850'6	7.44%
inces 1,515,515 341,444 22.53% 1,395,690 60,830 1,831 3.01% 64,905 470,645 129,033 27.42% 415,920 52,550 1,285 2.44% 76,950 cted Expenditures 8,737,405 1,249,657 40.00% 0 cted Expenditures 8,737,405 14,30% 8,364,100 0 or ARPA/Indirect Funding* 7729,659 8,364,100 0 0 income or (Loss) (146,765) 14,30% 8,364,100 0	ringe Benefits	1,646,065	214,095	13.01%	1,595,060	216,725	13.59%
60,830 1,831 3.01% 64,905 470,645 129,033 27.42% 415,920 52,550 1,285 2.44% 76,950 cted Expenditures 8,737,405 1,249,557 40.00% 402,195 or ARPA/Indirect Funding* 7729,659 7729,659 8,364,100 income or (Loss) (1,6,765) 14,30% 8,364,100	Supplies & Services	1,515,515	341,444	22.53%	1,395,690	258,107	18.49%
470,645 129,033 27.42% 415,920 52,550 1,285 2.44% 76,950 cted Expenditures 358,500 0 0.00% 402,195 cted Expenditures 8,737,405 1,249,557 14.30% 8,364,100 or ARPA/Indirect Funding* 7729,659 8,364,100 1,246,424 income or (Loss) (146,765) 1,16,765 1,16,765	ravel	60,830	1,831	3.01%	64,905	785	1.21%
52,550 1,285 2.4% 76,950 358,500 0 0.00% 402,195 cted Expenditures 8,737,405 1,249,557 14.30% 8,364,100 or ARPA/Indirect Funding* 7729,659 (14.30% 8,364,100 income or (Loss) (1,46,424) (1,46,765)	Itilities	470,645	129,033	27.42%	415,920	147,617	35.49%
358,500 0 0.00% 402,195 cted Expenditures 8,737,405 1,249,557 14.30% 8,364,100 CLoss) 7Z9,659 7Z9,659 8,364,100 or ARPA/Indirect Funding* (146,765) 14.30% 8,364,100	Sapital Outlay	52,550	1,285	2.44%	76,950	0	%00.0
cted Expenditures 8,737,405 0 0.00% 0 0 cted Expenditures 8,737,405 1,249,557 14.30% 8,364,100 rand 1729,659 7729,659 17246,424	lond Payments	358,500	0	0.00%	402,195	0	%00.0
s 8,737,405 1,249,557 14.30% 8,364,100 729,659 7729,659 7746,424 (16,765) 76,759 77,75	oan Payments	30,900	0	0.00%	0	0	0.00%
unding* (729,659 (746,424) (16,765)	otal Unrestricted Expenditures	8,737,405	1,249,557	14.30%	8,364,100	1,202,594	14.38%
"unding "	let Income or (Loss)		729,659			(113,029)	
	Adjustment for ARPA/Indirect Funding *		(746,424)				
	Adjusted Net Income or (Loss)		(16,765)				

College Monthly Calendar:

	Saturday	क ।	II	18 (p) 7:00 AM Sprint at the Spring (p) 5:00 PM Fall Concert	(p) 7:00 AM Golf Scramble (p) 12:00 PM NCADF Pageants	
	Friday	লা	10	ĮĮ.	24 (p) 5:00 PM NCADF Pageants	
	Thursday	2 (h) 2:00 PM Fitness Center Interviews	<u>6</u> 1	91	Red	30
September 2021	Wednesday	- FI	<u></u>	<u>51</u>		হয়
	Tuesday		7 Last Day to Audit a Class Census Day	<u>b1</u>	21 (s) 10:00 AM PAX-PN Preparatory Workshop	78
	Monday		6 Labor Day Holiday (Offices Closed)	द्य	20 (s) 2:30 PM PAX-PN Preparatory Workshop	77
« Previous Month	Sunday		īsī	য়	61	J S